



ANNUAL

REPORT



UMFS

Unwavering champions
for children and families.

MISSION

UMFS is an unwavering champion for high-risk children and families, collaborating with communities to help them reach their full potential.

SOCIAL IMPACT

Every child in Virginia will have a team of unwavering champions and tools for success to become resilient adults.

VISION

Creating a world where caring, opportunity and generosity are passed on from generation to generation — empowering all children to contribute to society as engaged citizens.

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THANKS TO YOUR SUPPORT

1,970 high-risk youth received life-changing services in **108** communities across Virginia, touching the lives of **8,466** youth and families.



HELLO UNWAVERING CHAMPIONS!

Thanks to you, 2022 was an extraordinary year of progress at UMFS. Your generous donations helped us complete the first phase of the UMFS Be a Champion capital campaign. We celebrated the official opening of the new Child & Family Healing Center building in early 2022. This state-of-the-art residential mental health facility is now serving youth from across Virginia. The second phase of the campaign is well underway: the addition to the UMFS Charterhouse School. Turn to page 6 to see the beautiful school building you made possible.

The past year also marked the beginning of a new strategic vision for UMFS. We're forming deeper partnerships with grassroots organizations who share our mission. That includes organizations like Caring Closet, which provides high quality clothing at no cost to at-risk children and families. We're excited to share more about this initiative on page 7.

Your support helps the children and families at UMFS get the care they need to thrive. On page 4 you'll meet Drexel. Thanks to you, Drexel has become a peer leader at the UMFS Charterhouse School in Edinburg. On page 8 you'll meet Chris, a dedicated volunteer mentor with a huge heart. Volunteers, foster parents, donors and community partners make a huge impact on the children and teens at UMFS. We are grateful for your dedicated service and support.

You are the bedrock for all of our success. Thank you for being a critical part of the UMFS team.



N. Toscano

Nancy Toscano, PhD, LCSW
UMFS President & CEO



N.H. Scott

N. H. Cookie Scott
UMFS Board Chair

FROM SHREDDED HOMEWORK TO STUDENT LEADER:

How Drexel built a brighter future

Today, Drexel takes pride in his ability to complete his work, even when it gets a little challenging. “One time, I was sick for a while, but I caught up on all my work eventually. It might have taken a little bit, but I still got it done,” he shared.

This is a stark contrast from how Drexel used to feel about his schoolwork, which he would often tear into pieces.

Drexel’s mother, Loretta, was at the end of her rope. “I thought there was no hope for him.” Once Drexel settled into Charterhouse School, he was able to get the resources and support he needed to thrive. “They just work so hard to get each child to where they need to be.”

Drexel’s bright, blue,

glow-in-the-dark glasses are just one part of him that lights up a room. As a 7th grader who loves animals and being outdoors, his compassion for others shines through.

“He’s a straight-A student, and this is coming from a kid who used to not do any work. I’m just so proud of how far he’s come.”

Drexel’s teacher, Robyn Bonilla, witnessed his transformation first-hand. “Drexel’s first day in my classroom wasn’t a very successful one. He ended up going home early. When he came back to school a few weeks later, you could start to see a real change in him. Now he comes in ready to work and does not give up.”

Loretta noticed the change as well. “There was a light at the end of the tunnel. He started succeeding with good grades and a positive attitude about school.”

Drexel’s hard work has paid off. “I think he won almost every award he could win last quarter including the personal growth award,” Robyn said. “He’s a straight-A student, and this is coming from a kid who used to not do any work. He has such a positive attitude and will ask for help if he doesn’t understand something. I’m just so proud of how far he’s come, and he continues to show so much growth and maturity.”

Drexel began his journey at the UMFS Charterhouse School in Edinburg in 2019. Back then, his experience looked much different than it does today. Thanks to the support of generous donors and dedicated volunteers, Drexel has been able to get the help he needed to become a star student and a role model for his peers.

The UMFS Charterhouse School serves students with behavioral, emotional or developmental challenges. Some students’ challenges manifest in aggressive behavior, while others are very withdrawn and may feel too anxious to attend school. At Charterhouse School students benefit from very small class sizes with a customized, therapeutic educational environment designed to support their special needs. At Charterhouse Drexel blossomed into a strong student who encourages his peers to work hard as well.

“He tries to help his peers to do better because it was an important decision that Drexel made in his own life, to do better.”

In addition to staying on top of his work and staying organized, Drexel encourages his classmates to do the same. Carol Kelley, a Treatment Specialist at Charterhouse, speaks to his influence on his classmates. “He’s very well liked, very friendly, and very kind. Students are drawn to Drexel, and I think that’s part of the reason why he’s effective as a leader, because people care about what he has to say. He tries to help his peers to do better because it was an important decision that Drexel made in his own life, to do better.”

Drexel credits his experience with his mentor, Mr. Damien, as well as his former mentor, Scott, for helping him become a better student. Carol also credits Drexel’s self-determination.

At Charterhouse, Drexel has found community and a place to grow. His relationship with his teachers, and especially his mentors Scott and Mr. Damien, gives him structure and someone to share his passions with.

Reflecting on the impact Scott had on his life, Drexel shared, “What’s helped me is having somebody that’s kind of like a father figure, because I normally just get to see my father once on Fridays.”

Drexel loves being in nature, whether he’s exploring his own backyard or venturing out to Storybook Trail for a

view of Luray with Mr. Damien.

Drexel’s love and concern for animals extends beyond his cat, dog and bearded dragon at home. He even wants to protect cockroaches, the one creature that startles him, because he knows they’re still part of the food chain.

This also helps Drexel keep other perspectives in mind. While he has a passion to protect all living things, he’s learning that not everyone has the same adoration for spiders as he does.

In his free time, Drexel enjoys getting creative with his kinetic sand, listening to country music on the radio and playing with whatever is in his packed book bag.

Drexel recently graduated from equine therapy and is looking forward to getting a job at the same center when he turns fourteen in November.

While it may not have been the case before coming to Charterhouse, Drexel’s ability to see the beauty in those around him is universal. “My teachers are very great to me,” he says, “but to me, anybody can be great in their own ways.”

“He has come so far,” reflected Loretta. “I don’t think any other school could have done this. I don’t know what I would do without you all at Charterhouse.” ●

Your support can help transform the lives of more students like Drexel. To learn more about volunteering as a tutor or mentor, visit [UMFS.org/volunteer](https://umfs.org/volunteer). To learn more about donating, visit [UMFS.org/donate](https://umfs.org/donate).

YOUR GENEROSITY IS TRANSFORMING THE RICHMOND CAMPUS

Construction is well underway on the Charterhouse School expansion on UMFS' Richmond campus. Thanks to generous donors like you, Charterhouse School students will soon be able to enjoy the new facility, which will be attached to the current school building by a covered walkway.

The beautiful new 25,000-square-foot addition features 10 classrooms, a recreational therapy room, a new bus loop, and a cafeteria and kitchen to support the new centralized dining program.

The support of the Be a Champion capital campaign from hundreds of compassionate donors has been inspiring and is opening new doors on campus. We were thrilled to celebrate the opening of the new Child & Family Healing Center facility last year alongside youth, families and partners like you. This state-of-the-art residential mental health facility is now serving youth from across Virginia. Seeing the expanded Charterhouse School building take shape marks an important moment for phase two of the campaign. The building is scheduled to be completed in time to welcome students back to campus for the fall semester.

Nearly 120 children and teens attend the school which serves students with behavioral, emotional or developmental challenges. At Charterhouse School, students benefit from very small class sizes with a customized, therapeutic educational environment designed

to support their special needs.

As the school grew over the past several years, teachers and UMFS leadership created classrooms throughout campus to relieve space constraints. The new Charterhouse School expansion means everyone can learn under one roof in new classrooms tailored to their unique needs.

Your generosity helped make this beautiful new facility a reality. Thank you for helping shape the lives and minds of Charterhouse School students for many years to come. ●

You're invited to visit UMFS to see the impact of your generous support. Tour the new facilities and learn how your generosity is changing lives. Visit [UMFS.org/campus-tour](https://umfs.org/campus-tour) to sign up for a tour today.



PARTNERSHIPS WITH PURPOSE & CARE

Partnerships are a foundational part of UMFS. Two of our agency's core values articulate this. We believe that "relationships are our building blocks" and that "collaboration multiplies impact."

UMFS is embarking on a new strategic vision to form deeper partnerships with grassroots organizations who share our mission. We know our social impact is amplified when we have opportunities to create synergies with aligned organizations. It makes everyone stronger.

Our first step into this new initiative is already coming to life with the opening of the Caring Closet on our Richmond campus.

Caring Closet provides high-quality

"There is power and strength in partnership."

clothing at no cost to at-risk children and families, including many UMFS clients. Sara Fender, a UMFS volunteer for over a decade, founded Caring Closet in 2008 knowing that fashion is a form of self-expression. "Clothing makes a difference in how we feel," Sara said. Her team of volunteers curates and personalizes wardrobes intended to help clients feel comfortable and confident.

The collaboration with the Caring Closet means the organization can operate rent-free from a larger space than its previous location, while reaching more individuals and extending its mission.

There is power and strength in partnership. We're eager to continue collaborating with our greater community to work towards a shared mission of empowering high-risk children and families to achieve a brighter future. ●

To learn more about Caring Closet, visit Caring-Closet.org.



VOLUNTEERS ARE CHAMPIONS AMONG US

A few years ago, Chris Collier heard a quote that resonated with him. “Everybody wants to change the world, but you can really make a big difference if you just start helping one person at a time.” This memorable quote continues to inspire him to help others by giving back to his community today.

As a middle school math teacher who loves what he does, Chris reached out to UMFS to volunteer as a tutor. When he heard that what was really needed was mentors, Chris was more than happy to step up.

Over the last 16 months Chris has made a huge difference in the lives of three youth who are receiving treatment at the Child & Family Healing Center, UMFS’ residential mental health treatment program in Richmond.

Whether it’s a game of UNO, drawing or making cookies, Chris helps his mentees find and express their talents. One of his mentees even surprised him by drawing a portrait of Chris, complete with the artist’s unique signature. Chris asked for the drawing to be hung up somewhere on campus, because he wanted his mentee to see that his artwork was good enough to be displayed.

While having someone to draw, eat or play with once a week is an activity we can all benefit from, Chris’ impact on his mentees goes deeper. Two boys that Chris mentored have families that live in Southwest Virginia, making it difficult for them to visit on a regular basis. “I know both boys wished

“It just takes someone to show up, because it shows you care.”

they could have seen their families much more often than they did,” Chris said. “This is perhaps another reason why they appreciate having someone visit them on a regular basis and why a person might consider becoming a mentor.”

In addition to being beloved by those he’s mentored, Chris’s presence and impact is greatly appreciated by UMFS staff.

Sara Barrille, Administrative Services Manager at UMFS, shared the difference Chris has made as a mentor. “Chris consistently shows up for our kids week after week. He simply just sees a teenager needing someone who cares, and he can immediately connect with our kids. I use Chris as an example for new mentors I onboard, that it just takes someone to show up, because it shows you care.”

Another driving force that motivates Chris’ volunteerism is a belief that every child deserves to know that somebody cares about them. “I know these kids have had tough backgrounds. I’m sure they have people to care for them, but just making sure that they know one more person does is one of my goals.”

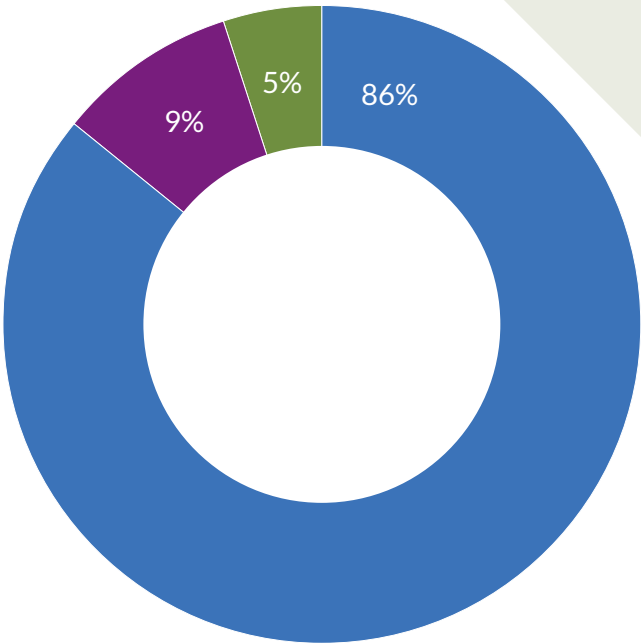
You can make a difference in the lives of the children and teens at UMFS. To learn more about mentoring and other volunteer opportunities, visit UMFS.org/volunteer.

OUR FISCAL RESPONSIBILITY

UMFS is proud to report another year of strong support from our incredible donors, volunteers, churches, community partners and employees. Thank you. Your generosity makes a huge impact on the lives of high-risk children, teens, and families. We are committed to being good stewards of the donations that have been entrusted to us. UMFS exercises efficiency and transparency in all financial endeavors. As we envision serving more youth and families, we remain committed to financial prudence and investing into the future to ensure the sustainability of the organization's high-quality programs.

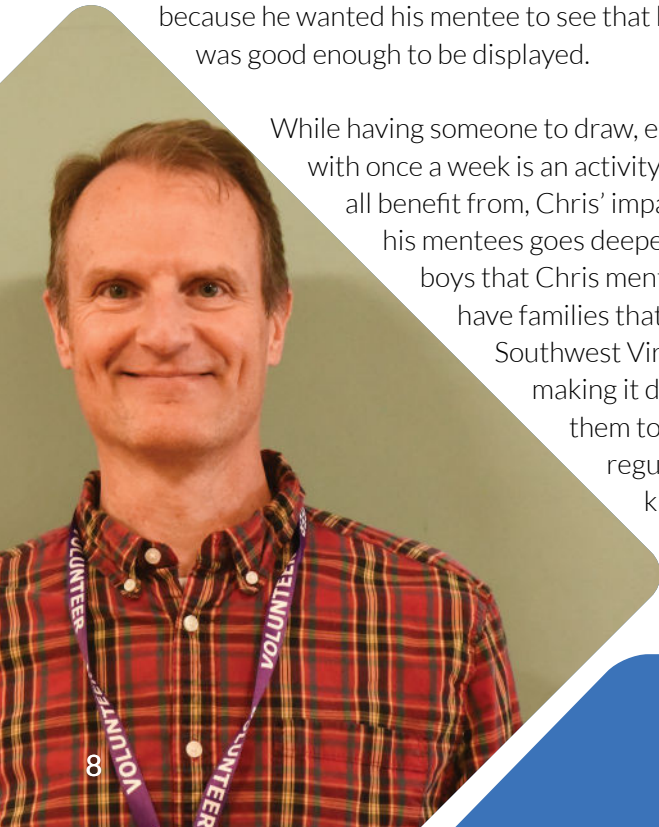
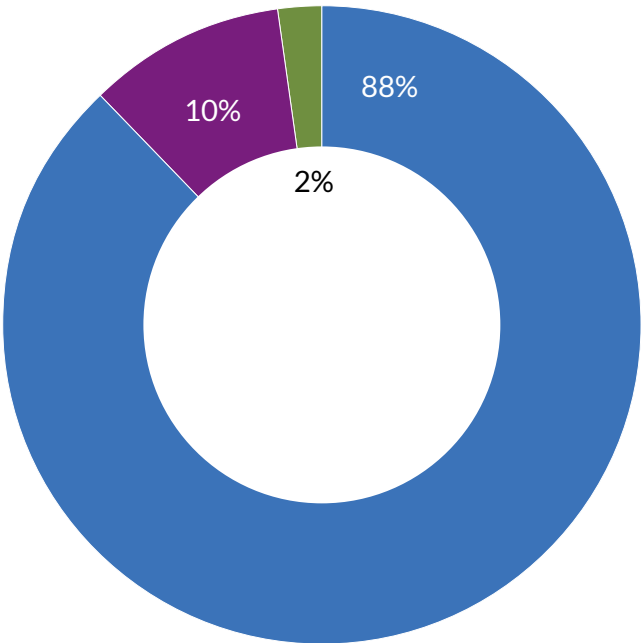
REVENUE

Fee for Service	\$27,214,874
Investments and other income	\$2,646,677
Contributions	\$1,654,568
	<hr/>
	\$31,516,119



EXPENSES

Programs	\$26,147,889
Residential programs	\$8,403,680
Treatment Foster Care	\$7,400,960
Charterhouse School	\$6,403,161
Adoption Services	\$769,690
Other Services	\$3,170,398
Administrative	\$2,914,237
Fundraising	\$478,751
	<hr/>
	\$29,540,877



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Jeff & Sara Fender pose with President & CEO, Nancy Toscano, at our Champions Among Us event.

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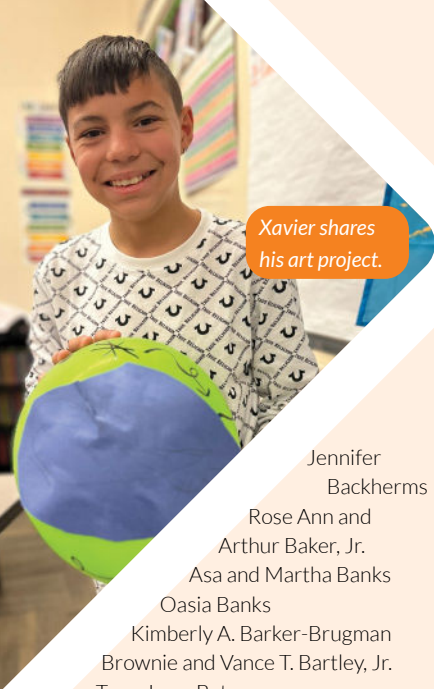
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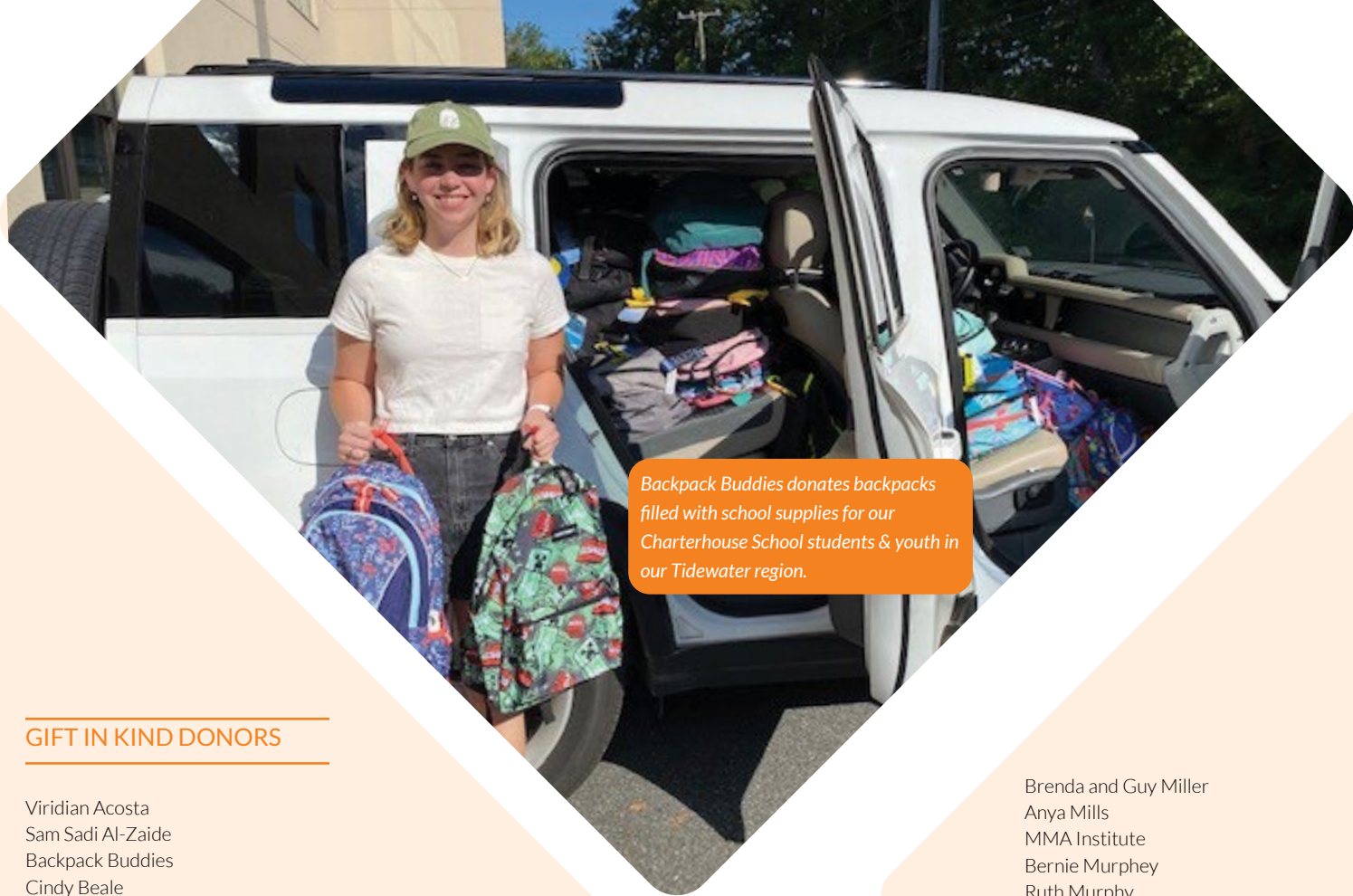
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Backpack Buddies donates backpacks filled with school supplies for our Charterhouse School students & youth in our Tidewater region.

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Worldwide Express, Estes Express Lines, & Richmond Raceway bring NASCAR drivers to campus for a meet & greet.



Pastors and members of Trinity UMC, Henrico at the Champions Among Us event.



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